



THIS IS TO CERTIFY THAT

Ray C. Espinosa

ATTENDED THE CORPORATE GOVERNANCE ENHANCEMENT SESSION ON

DIGITAL GOVERNANCE: ISSUES IN EMERGING TECHNOLOGIES

DIGITAL TRANSFORMATION, RISK MANAGEMENT AND

GOVERNANCE IN THE 21ST CENTURY

HELD ON NOVEMBER 23, 2016

AT THE EDSA SHANGRI-LA, MANILA, ORTIGAS CENTER

MANDALUYONG CITY, METRO MANILA

GIVEN THIS 23RD DAY OF NOVEMBER 2016

A handwritten signature in black ink that reads "Mike Walsh".

MIKE WALSH
RESOURCE PERSON

A handwritten signature in black ink that reads "Jose Jesus G. Laurel".

JOSE JESUS G. LAUREL
COMPLIANCE OFFICER

A handwritten signature in black ink that reads "Chia-Ling Koh".

CHIA-LING KOH
RESOURCE PERSON



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ATTENDED THE CORPORATE GOVERNANCE ENHANCEMENT SESSION ON

Digital Governance: Issues in Emerging Technologies

**Digital Transformation, Risk Management and Governance
in the 21st Century**

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MIKE WALSH
RESOURCE PERSON

A handwritten signature in black ink that reads 'Ma. Lourdes C. Rausa-Chan'.

MA. LOURDES C. RAUSA-CHAN
CHIEF GOVERNANCE OFFICER

A handwritten signature in black ink that reads 'Chia-Ling Koh'.

CHIA-LING KOH
RESOURCE PERSON